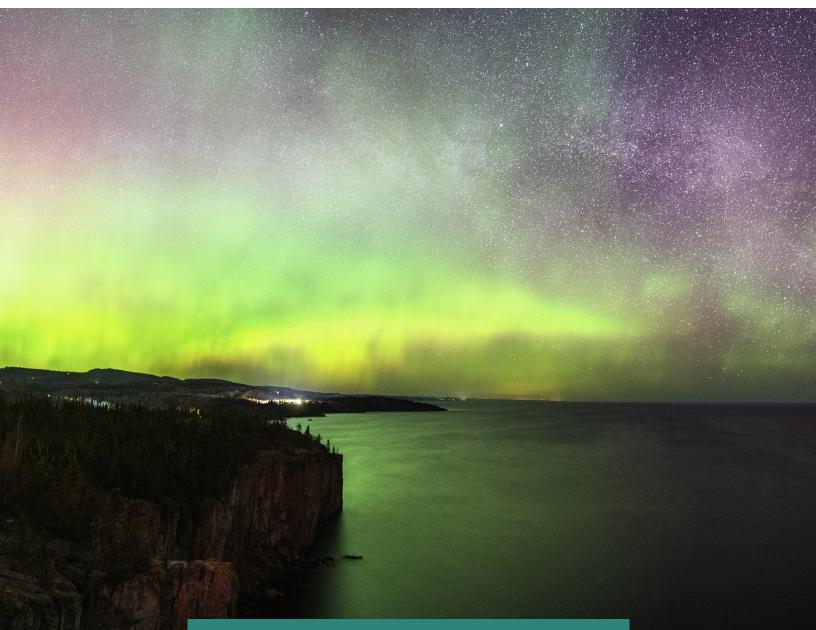


LAKE SUPERIOR COMMUNITY HEALTH CENTER

YEAR IN REVIEW 2020-2021



LSCHC.ORG

Rising to the challenge of meeting the everchanging needs of our community is at the heart of Lake Superior Community Health Center. The community health center model was born during the civil rights movement and President Johnson's war on poverty campaign in the 1960s. At that time, the challenge for the nascent community health center movement was to provide access to health care to underserved communities regardless of the ability to pay. The concept was considered radical. And the challenge seemed, at times, insurmountable. Nearly 60 years later, the health center model is flourishing with 1,400 organizations across the country serving over 28 million patients annually. As part of this movement, LSCHC continues to strive to meeting our mission and improving access to quality health care for all.

2021 was a year of challenges and positive growth. Two years into the Covid-19 pandemic, Lake Superior Community Health Center (LSCHC) has continued to actively respond to the needs of our patients in the midst of the changing Covid landscape. Our team continues to provide access to COVID-19 testing and vaccines, to collaborate with community partners, health care colleagues, and respective county, state, and federal entities to reach those in need of services. We continue to invest in patient and staff safety during the pandemic, while actively expanding services and increasing the number of patients served. Our chiropractic clinic, which opened in May of 2020 at the height of the COVID-19 shutdown, has continued to grow and has welcomed a second doctor of chiropractic services to meet our patients' needs. Our Carlton, Minnesota Clinic has seen continued steady growth in the number of dental patients served. And, as always, LSCHC has continued to seek opportunities to learn more about how we can best meet the health care needs of our region.

2022 is slated to bring exciting growth for LSCHC. In late January/early February we will relocate our Superior, Wisconsin clinic from 3600 Tower Avenue to our new, integrated facility at 2222 E. 5th Street. This transition will allow us to provide integrated patient services in a fully renovated space with a trauma-informed design concept. Medical, dental, behavioral health, outpatient substance abuse services, chiropractic, care coordination, and support services will all be housed at this location making it possible for patients to easily access our various services without having to access different physical locations. Our new Superior facility will also be an opportunity for LSCHC to further invest in our community by engaging with new patients while welcoming current patients into a warm, safe healthcare setting.

2022 marks our 50th anniversary of meeting the challenge of providing accessible health care to all those in need. LSCHC's 50 years of growth reflects the organization's resilience and dedication to our northern communities. From humble beginnings in a church basement in 1972, LSCHC has grown and evolved, but never lost its commitment to community health. Our Fiftieth Anniversary milestone is an opportunity to assess our impact in the community, to thank those early founders who welcomed the challenge of providing health care to all because it was the right thing to do, and to recommit to our mission of affordable, accessible healthcare for everyone regardless of ability to pay.

As we reflect on the first 50 years and look forward to the next 50, the one constant through all the changes and challenges is this – LSCHC remains firmly rooted in community.

Sincerely,

Jessie Peterson Chief Executive Officer

Shelly Marguardt **Board Chair**

Jessin Pre All Marquald

WHAT'S NEW IN 2021

New 25,000 Sq Ft Clinic Under Construction in Superior Planning for Expansion of Dental Practice in Carlton Hypertension Program — Patient Home Monitoring Rural Mental Health Program for Farmers in the Region Care Delivered in the Duluth Homeless Warming Center





COMMUNITY PARTNERSHIP In the Spotlight HEALTH EQUITY NORTHLAND

Formed in the middle of the Pandemic to draw attention to the specific health needs of African Heritage Communities, Health Equity Northland stepped forward to advocate and educate at all levels of the community. A Black-owned collaborative, Health Equity Northland provides community-based assessment, outreach and education around COVID-19 and broader health care access issues. LSCHC shares a natural affinity with Health Equity Northland, and the two groups began a partnership in June. Together, we are working side-by-side to reach LSCHC patients, counter disinformation or hesitancy around COVID vaccination, and ensure access to LSCHC's services. As Health Equity Northland grows, we hope to continue this partnership into 2022 and beyond.



8 ,6 TOTAL PA (CY 2020 Data)	527 ATIENTS	33 TOTAL VIS	039	
	382	4,7 s minnesor	45 TA PATIENTS	
757 ^{LGBTQI+} 1,50	339 VETERANS	93 School health patients	149 HOMELESS PATIENTS	

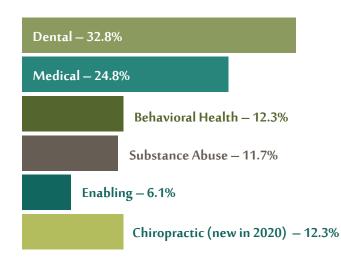
APPLICATIONS COMPLETED BY PATIENT NAVIGATORS

adults 69.97%

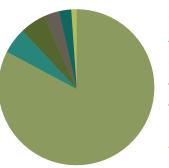
CHILDREN **18.51%**

seniors **11.52%**

% OF VISITS BY SERVICE LINE

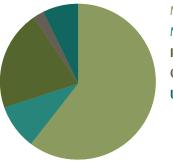


RACE/ETHNICITY GRAPH



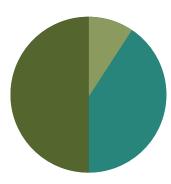
Caucasian – 83.92% African American – 5.2% Multi-racial – 5.39% American Indian/ Alaska Native – 3.16% Hispanic – 2.43 Asian – 1%

PAYER MIX GRAPH



Medicaid – 60.8% Medicare – 9.3% Private Insurance – 20.5% Other Public Insurance – 2.3% Uninsured – 7.1%

INCOME GRAPH



Above 200% federal poverty guideline – 9.3%

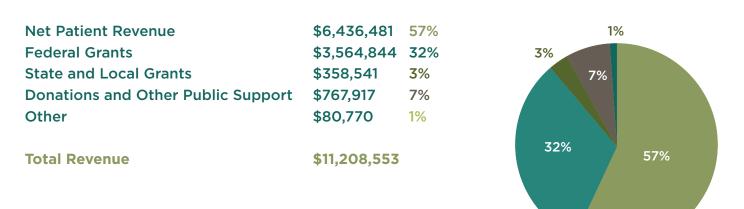
Between 100% and 200% federal poverty guidelines – 40.7%

Below 100% federal poverty guideline – 50%

CONSOLIDATED FINANCIAL STATEMENT

LAKE SUPERIOR COMMUNITY HEALTH CENTER FOR CALENDAR YEAR ENDED 12/31/20

REVENUE SOURCES



OPERATING EXPENSES

Personnel	\$7,820,591	71%	4%
Supplies and Equipment	\$985,278	9%	
Other Program Expenses	\$1,626,600	15%	
Facilities	\$535,824	5%	15%
Total Operating Expenses	\$10,968,293		9% 71%

COMPASSIONATE CARE, ROOTED IN EQUITY



The signals we send can be the difference between patients asking for needed care or going without. I recently sent my first ever prescription for PrEP (Pre-Exposure Prophylaxis), a treatment that prevents HIV infection and has been a gamechanger in the public health efforts to combat HIV/AIDS. The patient had not scheduled the appointment for this purpose. The visual cues of the rainbow heart sticker and pronouns on my badge created a safe space for the patient to disclose that he previously was on PrEP and thinks he should be on it again. As is our collective dream at LSCHC, I was able to say, "We can help you with that."

- Dr. Emily Anderson, Medical Director

OUR DONORS

We are grateful for the generous support of our donors. Every dollar helps provide increased access to critically important healthcare services in our community!

LOCAL AND STATE GOVERNMENTS, FOUNDATIONS, CIVIC ORGANIZATIONS, AND BUSINESSES*

State of Wisconsin State of Minnesota St. Louis County City of Duluth City of Superior American Cancer Society Benedictine Sisters of St. Scholastica Monastery Benevity Community Impact Fund Blue Cross and Blue Shield of MN Breakwater Health Network Concordia Cares Committee Cover Wisconsin **Direct Relief Fund** Delta Dental of Minnesota Foundation Family Empowerment-North Fraternal Order of Eagles, Superior Fryberger, Buchanan, et al Generations Health Care Initiative Head of the Lakes United Way Health Partners Healthy Northland Johnson, Killen, and Seiler Junior League Lions Club Marsh and McLennan Agency LLC Miller Dwan Foundation Minnesota Association of Community Health Centers Ordean Foundation NorthLakes Community Clinic St Croix Inn St. Luke's Hospital Superior High School DECA student group United Health Group Whole Foods Coop Wisconsin Primary Health Care Association

INDIVIDUAL DONORS

Anonymous Donors Adam Wennersten Alyssa Peoples Anne Macaulay Betty Coyle Beverly and John Hart Beverly Bryant Beverly Haugejorde Bob Dow Bob Lyman Charles and Barbara Wessberg Charlotte Snyder Chris Russ Danielle Vlazny Darlene and Phil Gerber David Blomberg Dayle and Gregg Patterson Derek Davis Dorothy and Millard Knudson

Dorothy Langager Dr. Andrea Wahman and Lee Zimmerman Dr. Christopher Nord Dr. Emily Anderson and Bruce Fuentes Dr. Leila lindeel Dr. Prabhjot Arora Dr. Thomas and Julie Seidelmann Elaine Hill Em Westerlund Esther Gieschen George and Elaine Ahlgren Glen E. Kinney, JR. and Maxine A. Belmore Gordon Levine Holly Compo Ivanell Monson James and Judith Stewart Jamey Sharp Jeanette Hall Jennifer Willoughby lessie Peterson loe Everett John and DeeAnna DeCaro Joseph and Sandra Berini Joseph Steinberg Judith Ann Sheriff K. McGillivrav Kyle and Paula Menzel Larry and Shelley Hutchins Lois Witzig Lori Olafson Lyle and Terrie Shannon Margie Fraser Mark Franklin Mary and Ronald Sundell Mary lensen Mary Steiner and Michelle Nelson Merlyn and Mary Bowker Michael and Jennifer Conboy Michele Miller Muriel Lehman Neal and Iola Vanstrom Patricia LaPlante Patti Jo and Gary Madison **Rita Plourde** Roger Risley and Mary Rapps Sarah Sneve Stephanie Harrison Steven Patronas Susan Bauer Susan Darley-Hill Susan Sage Teresa O'Toole Thomas and Karen Van Hale Thomas lamison Wanda Abramowski Will Wilson and Jennifer McNertney



2021 was a year when our mission -- Improving Access to Quality Health Care for All -- guided us through transformational changes and kept us focused on the unifying goal of serving our community. The continued hardships of providing care through a pandemic has made our team stronger, more resilient, and more integrated. These challenges have also sparked new opportunities to provide care for our patients.

We have not just maintained access but expanded: we launched a program to provide blue-tooth enabled blood pressure devices to hypertensive patients so they can take readings at home; we have expanded our dental practice to meet the ever increasing demand; we have developed new ways to provide mental health services via telehealth; we have continued to expand our chiropractic practice; we have found new ways to integrate patient care across service lines; we are providing life-saving vaccines; and we have expanded our outreach — especially in Black, Indigenous, and People of Color (BIPOC) communities.

2021 was also a year when we met our ambitious goal of patients served. This accomplishment cannot be overstated – during the pandemic, we have stretched ourselves to meet the needs of the community. We directors are incredibly proud of our staff, and we are eager to continue innovating and growing -- to fulfill our mission.

Dr. Emily Anderson, Medical Director Dr. Prabhjot Arora, Dental Director Kristie Hills, LPCC, Behavioral Health Director Dr. Kara McGillivray, Chiropractic Director

"THE CONTINUED HARDSHIPS OF PROVIDING CARE THROUGH A PANDEMIC HAS MADE OUR TEAM STRONGER, MORE RESILIENT, AND MORE INTEGRATED."

LSCHC

4325 Grand Avenue Duluth, MN 55807

DULUTH

4325 Grand Avenue Duluth, MN 55807 Medical/Behavioral Health: 218-722-1497 Dental: 218-628-7035

DULUTH - CHIROPRACTIC

4602 Grand Avenue, Suite 1000 Duluth, MN 55807 218-336-3520

CARLTON - DENTAL

210 3rd Street Carlton, MN 55718 218-336-3524

SUPERIOR

2222 East 5th Street Superior, WI 54880 Medical/Behavioral Health: 715-392-1955 Dental: 715-394-5411

SCHOOL-BASED HEALTH CENTERS

10 Douglas County Schools



Lake Superior Community Health Center (LSCHC) stands for equity and justice for ALL. Born out of the civil rights and social justice movement of the 1960s, Community Health Centers like LSCHC serve as advocates for quality care and health equity

for everyone in the communities we serve. For 50 years, LSCHC has advanced this important cause by maintaining and promoting culturally competent values and practices for every one of our remarkable patients and employees.

We prioritize the provision of respectful, inclusive and affirmative care in our region. We recognize that each of us has unique needs requiring equally unique responses. That's why we maintain the range of experience and expertise necessary to bring health, hope, and peace of mind to all of our patients - no matter their age, race, religion, sexual orientation, gender identity, insurance status or ability to pay.

From the foundational roots of the movement we represent, we are committed to communicating and acting with knowledge and understanding about the distinct health concerns and barriers to care we each face - because everyone deserves the opportunity to be healthy.

LSCHC.ORG